Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

2021 Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection For the 2021 calendar year, or tax year beginning 07/01/21, and ending 06/30/22Big Brothers-Big Sisters of Central D Employer identification number C Name of organization Check if applicable: Mass/Metrowest, Inc. Address change Doing business as 04-2317926 Name change Number and street (or P.O. box if mail is not delivered to street address) 508-752-7868 Initial return 18 Chestnut Steet, Suite 340 Final return/ City or town, state or province, country, and ZIP or foreign postal code terminated Worcester MA 01608 1,225,895 G Gross receipts\$ Amended return Name and address of principal officer: H(a) Is this a group return for subordinates? Application pending Connie Askin 18 Chestnut Street, Suite 340 H(b) Are all subordinates included? If "No," attach a list. See instructions Worcester MA 01608 **X** 501(c)(3) 501(c) 4947(a)(1) or (insert no.) 527 Tax-exempt status: WWW.BBBSCM.ORG Website: ▶ **H(c)** Group exemption number ▶ Form of organization: X Corporation Trust Year of formation: 1963 M State of legal domicile: MA Association Other > Part I Summary 1 Briefly describe the organization's mission or most significant activities: Provide volunteer big brothers/sisters for mentorship to youth. Activities & Governance 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets. 22 3 Number of voting members of the governing body (Part VI, line 1a) 3 4 Number of independent voting members of the governing body (Part VI, line 1b) 22 4 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 29 5 560 6 6 Total number of volunteers (estimate if necessary) 7a Total unrelated business revenue from Part VIII. colun 7a **b** Net unrelated business taxable income from Prior Year **Current Year** 829,386 988,630 **8** Contributions and grants (Part VIII, line 1h) Revenue 9 Program service revenue (Part VIII, line 2g) 0 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 82,308 -43,954230,818 254<u>,148</u> **11** Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 198,824 12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 142,512 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 0 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 699,095 872,308 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ► 100, 027 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 228,500 366,081 927,595 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 1,238,389 -39<u>,565</u> 19 Revenue less expenses. Subtract line 18 from line 12 214,917 20 Beginning of Current Year End of Year 1,234,066 1,236,703 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) $36,11\overline{0}$ 73,038 22 Net assets or fund balances. Subtract line 21 from line 20 200,593 161 **Signature Block** Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign Connie Askin Here CEO Type or print name and title PTIN Print/Type preparer's name Preparer's signature Check Paid Mark L. Love, CPA self-employed P00516264 Preparer 46-4181625 M Love & Associates, Firm's name Firm's EIN **Use Only** 67 Millbrook Street

Firm's address

Worcester, MA

May the IRS discuss this return with the preparer shown above? See instructions

01606

508-797-5200

	Big Sisters of Centra	104-2317926	Page 2
	Service Accomplishments	line in this Bort III	
Briefly describe the organization's miss	ontains a response or note to any	ille III tills Fait III	<u> </u>
	ty of life for at-ris	sk children and thei	r families, by
	ren in professionally		ng relationship
prior Form 990 or 990-EZ?	nificant program services during the year w		Yes X No
If "Yes," describe these new services o			
services?	or make significant changes in how it conc		Yes X No
If "Yes," describe these changes on Sc	requie O. rvice accomplishments for each of its three	largest program conject, as massures	d by
	(4) organizations are required to report the		=
To provide for child big sister for guida	778,173 including grants of \$ ren living in single nce and companionship and support to enhance	parent homes with a o, and to provide or	n big brother o ngoing
• • • • • • • • • • • • • • • • • • • •			
	Client C		
• • • • • • • • • • • • • • • • • • • •			
(Code:) (Expenses \$	including grants of \$) (Revenue \$	·)
N/A		, (, , , , , , , , , , , , , , , , , ,	/
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	including grants of \$) (Revenue \$)
/A			
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011			
Other program services (Describe on S) (D	
(Expenses \$	including grants of \$) (Revenue \$)
Total program service expenses ►	778,173		

Form 990 (2021) Big Brothers-Big Sisters of Central04-2317926 Page 3 **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," X 1 complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? X 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I X 3 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II X 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III 5 X Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 X Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II X 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, complete Schedule D, Part III X 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV X 9 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V X 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments—other securities in Fart X, line 12, has complete Schedule D, Part VI X of its total assets reported in Part X, line 162 if "Yes," complete Schedule D, Part VII X 11b Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c X d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X Schedule D, Parts XI and XII **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes." and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b X 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV X 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV X Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions X 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on 18 Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? X If "Yes," complete Schedule G, Part III 19 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.

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Checklist of Required Schedules (continued)

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Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 X Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J X 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a X 24a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c **d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I 25b X Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II X 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III_ 27 X Was the organization a party to a business transaction with one of the following parties Part IV, instructions for applicable filing thresholds, co A current or former officer, director, trustee, key employee, creator or founder "Yes," complete Schedule L, Part IV 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II X 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 X 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? X 35a If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 X 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 X Did the organization complete Schedule O and provide explanations on Schedule O for Part VI. lines 11b and X 19? Note: All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 11 **1a** Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.

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Pa	irt V Statements Regarding Other IRS Filings and Tax Compliance (cor	ntinue	ed)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	29			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax ret	urns?		2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instruction	ns.				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedu	ile O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	r auth	ority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial	ial acc	count)?	4a		X
b	If "Yes," enter the name of the foreign country ▶					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financia	I Acco	unts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?					X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans	action ⁶	?			X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did	the				
	organization solicit any contributions that were not tax deductible as charitable contributions?			. 6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions c	or			
_	gifts were not tax deductible?			. <u>6b</u>		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly fo	r good	S			
				. 7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			. 7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it required to file Form 8282?	was		70		
٨	If "Yes," indicate the number of Forms 8282 filed during the year	7d		. 7c		
d e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit		act?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit con			76 7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund mainta	_				
	anagoring arganization have average hybinoge heldings at any time during the year?		•	8	•0000000000000	
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources					
	against amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Fo)41?	12a		
b 12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		\dashv		
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?			13a		
а	Note: See the instructions for additional information the organization must report on Schedule O.			. 13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which					
b	the organization is licensed to issue qualified health plans	13b				
С		13c		\exists		
14a	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on School	lule O		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remur					
	excess parachute payment(s) during the year?			15		х
	If "Yes," see instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investme	nt inco	ome?	16		X
	If "Yes," complete Form 4720, Schedule O.					
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage	in				
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			. 17		
	If "Yes," complete Form 6069.					

<u> </u>	Cition A. Governing Body and Management											
4.	Find with a provide a set of the provide and the service banks at the good of the terrore	امدا	22		Yes	No						
ıa	Enter the number of voting members of the governing body at the end of the tax year	1a	22									
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar											
	committee, explain on Schedule O.											
b	Enter the number of voting members included on line 1a, above, who are independent	1b	22									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	10										
_	any other officer, director, trustee, or key employee?			2		X						
3	Did the organization delegate control over management duties customarily performed by or under the direct					- 22						
3	supervision of officers, directors, trustees, or key employees to a management company or other person?			3		x						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was fi	 lod2		4		X						
5	Did the organization make any significant changes to its governing documents since the prior rollings was in Did the organization become aware during the year of a significant diversion of the organization's assets?	ieu :		5		X						
6												
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			6		X						
1 a	one or more members of the governing body?			7a		х						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			/ a		-22						
b	stockholders, or persons other than the governing body?			7b		х						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the		the following	*****************		- 22						
а	The governing body?	year by	y tile lollowing	8a	X							
b	Each committee with authority to act on behalf of the governing body?			8b	X							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			OD	21							
3	the organization's mailing address? If "Yes." provide the names and addresses on Schedule O			a		х						
Sec	etion B. Policies (This Section & requests information about policies not required by the			e Co	de)							
<u> </u>	MICH DIT CHOICE (THE COULTEN PROGRAM IN THE MICH CONTROL OF THE COURTED BY LINE	micom	iai i iovoria	0 00	Yes	No						
10a	Did the organization have local chapters, branches, or affiliates?			10a		X						
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,											
-	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?			10b								
11a		lina the	form?	11a	Х							
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	90										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	800000000000000000000000000000000000000						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	rise to	conflicts?	12b	X							
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes,"</i>											
	describe on Schedule O how this was done			12c	X							
13	Did the organization have a written whistleblower policy?			13	Х							
14	Did the organization have a written document retention and destruction policy?			14	X							
15	Did the process for determining compensation of the following persons include a review and approval by											
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	n?										
а	The organization's CEO, Executive Director, or top management official			15a	X							
b	Other officers or key employees of the organization			15b	X							
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement											
	with a taxable entity during the year?			16a		X						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its											
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the											
	organization's exempt status with respect to such arrangements?			16b								
Sec	tion C. Disclosure											
17	List the states with which a copy of this Form 990 is required to be filed ▶ MA											
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T	(sectio	n 501(c)									
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.											
	Own website Another's website Upon request Other (explain on Schedule O)											
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of i	nterest	policy, and									
	financial statements available to the public during the tax year.											
20	State the name, address, and telephone number of the person who possesses the organization's books and research	ecords	•									
T]	ne Organization 18 Chestnut Street, Suite 340											
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the org						ation	con	npensated any current off	icer, director, or trustee.	
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box	k, unle: icer an	ss per ıd a di	tion nore son	than or is both in this hoth Highest compensated	an	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1)Connie Askin	40.00		:			8	4	0-10		
CEO	0.00		114	₹			Т	_93,243	0	0
(2) Nava Almog	1.00		1)	, I		L	- 	' Y	
Director	0.00	X						0	0	0
(3) Karen Bean	1.00							•		
Director	0.00	x						0	0	O
(4)Michael Burke									<u> </u>	
Director	1.00	x						0	o	0
(5) David Cole										
Director	1.00	x						0	0	0
(6) Jay Goldfarb	0,00									
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1.00									
Director	0.00	X						0	0	0
(7) Shannon Hawley										
	1.00	1						_	_	_
Director	0.00	X				\sqcup		0	0	0
(8) Jack Hoehlein	1 00									
Chair	1.00	x		X				0	0	0
(9) Thomas Vecatera		Λ		Λ		++		U	0	U
(v) IIIOmas Vecacela	1.00									
Director	0.00	x						0	0	0
(10)Ahmad Lightfoot										
_	1.00							_	_	_
Secretary/Clerk	0.00	X		X		\vdash		0	0	0
(11) Kaitlin MacKenz										
Director	1.00 0.00	x						0	0	0
	0.00	Λ						<u> </u>	ı	

								Centra104-231 , and Highest Compensa		Page { ed)
(A) Name and title	(B) Average hours per week (list any	box offi	c, unle cer ar	Pos heck ss pe	rson i irecto	than dis both or/trust	n an ee)	(D) Reportable compensation from the organization (W-2/	(E) Reportable compensation from related organizations (W-2/	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	ber	Key employee	Highest compensated employee	ner	1099-MISC/ 1099-NEC)	1099-MISC/ 1099-NEC)	organization and related organizations
(12) Helder Machae										
Director	1.00	x						0	0	C
(13) Biju Muduli	0.00									<u>_</u>
	1.00									
Director	0.00	X						0	0	C
(14) Lynette Pacz	1.00									
Vice Chair	0.00	X		X				0	0	C
(15) David Podell Director	1.00	x						0	0	O
(16) Maryanne Rey										
Director	1.00	x						0	0	C
(17) Peggy Richar	dson 1.00									
Director	0.00	X					+	0	0	0
(18) Yvonne Spice	1.00	,]) a	
Director	0.00	X						■ 0	0	C
(19) Patrick Step	1.00									
Director	0.00	X						0	0	C
1b Subtotal							•	93,243		
c Total from continuation she										
d Total (add lines 1b and 1c)							<u> </u>	93,243		
2 Total number of individuals (in reportable compensation from				tho	se li	sted	abo	ve) who received more tha	n \$100,000 of	
3 Did the organization list any for	_				- 1					Yes No

3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	x
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	Х

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 2

Form **990** (2021)

		Check if	Sch	edule O cor	ntains	a respo	nse or no	ote to any line in	this Part VIII		
								(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ınts	1a	Federated campa	aigns		1a		82,977				
100		Membership due	_		1b						
Ϋ́		Fundraising ever			1c						
ila	d	Related organiza	tions		1d						
Sim		Government grants (co			1e	2	232,549				
and Other Similar Amounts		All other contributions, and similar amounts no Noncash contributions	t includ	ed above	1f		573,104				
0	J	lines 1a-1f			1g		5,500	***************************************			
a	h	Total. Add lines	1a–11	<u> </u>			🕨	988,630			
Revenue	2a b	•••••					Business Code				
nue	C	• • • • • • • • • • • • • • • • • • • •									
eve	d										
2	e										
		All other program									
		Total. Add lines									
		Investment incor									
		other similar amo	ounts)					-31,410			-31,410
	4	Income from inve	estme	nt of tax-exem	pt bond	d proceeds	s >				
	5	Royalties					>				
				(i) Real		(ii) P	ersonal				
	6a	Gross rents	6a			116	7				
	b	Less: rental expenses	6b								
		Rental inc. or (loss)	6c								
	d 72	Net rental income Gross amount from	e or (l				>				
	<i>i</i> u	sales of assets		(i) Securitie	S	(ii)	Other				
a		other than inventory	7a								
ב	b	Less: cost or other					10 544				
š l		basis and sales exps.	7b				12,544 -12,544	-			
ž		Gain or (loss)	7c			ı		-12,544	-12,544		
Other Revenue		Net gain or (loss)						-12,544	-12,344		
0	ва	Gross income from (not including \$	iunara	aising events							
		of contributions rep	ortod .								
		1c). See Part IV, lin			8a		268,675				
	h	Less: direct expe			8b	-	14,527	• • • • • • • • • • • • • • • • • • • •			
		Net income or (Id				<u> </u>		254,148			
		Gross income from			CVCIII						
	Ju	activities. See Pa	_	lina 10	9a						
	b	Less: direct expe			9b						
		Net income or (Ic					b				
		Gross sales of in									
		returns and allow			10a						
	b	Less: cost of goo			10b						
_		Net income or (lo			ventory		>				
}							Business Code				
Revenue	11a										
en	b										
<u>§</u>	С										
-	d	All other revenue									
	е	Total. Add lines	11a-	11d			>				
	12	Total revenue.	See ir	nstructions			•	1,198,824	-12,544	0	-31,410

Sect	ion 501(c)(3) and 501(c)(4) organizations must co Check if Schedule O contains a respo			complete column (A).	
Do r	not include amounts reported on lines 6b, 7b,	(A)	(B)	(C)	(D)
	9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
	Grants and other assistance to domestic organizations		скропосо	general expenses	oxponed .
-	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	93,243	61,540	23,311	8,392
6	Compensation not included above to disqualified	·	·		
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	651,609	430,062	162,902	58,645
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	59,787	39,459	14,947	5,381
10	Payroll taxes	67,669	44,662	16,917	5,381 6,090
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	10,000		10,000	
d	Lobbying	пеп			
е	Professional fundraising services. See Part I line 7				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	90,671	34,470 10,340	52,859	3,342
12	Advertising and promotion	21,282	10,340	2,003	8,939
13	Office expenses	17,009		15,991	1,018
14	Information technology				
15	Royalties				
16	Occupancy	80,589	53,189	20,147	7,253
17	Travel	7,424	5,311	2,058	55
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	- 40.0	2 724	4 4	400
22	Depreciation, depletion, and amortization	5,426	3,581	1,357	488
23	Insurance	22,581		22,581	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	FO 100	FO 100		
a	Program Expenses	58,189	58,189	15 116	404
b	Miscellaneous	32,910	17,370	15,116	424
C	Bad Debt Expense	20,000	20,000		
d	All all and an arrangement				
e	All other expenses	1 220 200	770 173	260 100	100 007
25 26	Total functional expenses. Add lines 1 through 24e	1,238,389	778,173	360,189	100,027
20	organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)				

Form 990 (2021) Big Brothers-Big Sisters of Central04-2317926

Part X Balance Sheet

Page **11**

				(A)		(B)
				Beginning of year		End of year
1	Cash—non-interest-bearing				1	
2				685,271	2	537,090
3		94,706	3	145,669		
4				4		
5			100			
	trustee, key employee, creator or founder, substanti					
	controlled entity or family member of any of these pe				5	
6						
7	under section $4958(f)(1)$), and persons described in				6	
3 7	· · · · · · · · · · · · · · · · · · ·				7	
. 0				4 515	8	00 00
9		,		4,717	9	20,325
	Land, buildings, and equipment: cost or other		160 005			
	basis. Complete Part VI of Schedule D b Less: accumulated depreciation	. 10a	168,225	46 004		100 005
	b Less: accumulated depreciation	. 10b	37,988	46,204		130,237
11				250,448		238,483
12	· · · · · · · · · · · · · · · · · · ·			148,270		126,635
13	1 0				13	
14				7 007	14	25 (25
15	,			7,087	15	35,627
16	The second secon			1,236,703		1,234,066
	Accounts payable and accrued expenses			36,110		73,038
18	Grants payable	18				
19 20	Tay exempt hand liabilities	l J V 	19 20			
21		IV of Cob	do D	 	21	
	Escrow or custodial account liability. Complete Fait	IV OI SCII	ше D		<u> </u>	
22	trustee, key employee, creator or founder, substanti					
	controlled entity or family member of any of these pe				22	
23		third parti			23	
24		rd nartice			24	
25						
-0	parties, and other liabilities not included on lines 17-					
	of Schedule D	21). 00	to runt x		25	
26				36,110		73,038
	Organizations that follow FASB ASC 958, check			00,==0		,
3	and complete lines 27, 28, 32, and 33.					
27				935,735	27	1,010,802
3 ₂₈	************			264,858		150,226
3	Organizations that do not follow FASB ASC 958	3, check l	e ▶	,		,
<u> </u>	and complete lines 29 through 33.					
29					29	
30		ment fund			30	
31		ne, or othe	unds		31	
27 28 29 30 31 31 32				1,200,593	32	1,161,028
	Total liabilities and net assets/fund balances			1,236,703	33	1,234,066

Form **990** (2021)

Schedule O.

Form 990 (2021) Big Brothers-Big Sisters of Central04-2317926 Page **12** Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI Total revenue (must equal Part VIII, column (A), line 12) 1,198,824 1 Total expenses (must equal Part IX, column (A), line 25) 2 1,238,389 2 Revenue less expenses. Subtract line 2 from line 1 -39,565 3 3 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 1,200,593 4 4 Net unrealized gains (losses) on investments 5 5 Donated services and use of facilities 6 6 7 Investment expenses 7 8 Prior period adjustments 8 9 Other changes in net assets or fund balances (explain on Schedule O) 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 10 1,161,028 Part XII **Financial Statements and Reporting** Check if Schedule O contains a response or note to any line in this Part XII Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on 2a Were the organization's financial statements compiled or reviewed by an independent accountant? X 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis | Consolidated basis **b** Were the organization's financial statements audited by an independent accountant? 2b X If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis X Consolidated basis c If "Yes" to line 2a or 2b, does the organization have at assumes responsibil the audit, review, or compilation of its financial statements and selection of an X 2c If the organization changed either its oversight process or selection process during the tax year, explain on

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2021)

3a

3b

X

orm 990 (2021	Big	Brothers-Big	g Sisters	of	Central04-2317926
000000000000000000000000000000000000000					

Pa	rt VII Section A. Officer	s, Directors, 11	นรแ	es,	ney	EM	pioy	ees	, and nignest Compens	ated Employees (continu	ea)
	(A) Name and title	(B) Average hours per week	offi	k, unle	Pos check ess pe nd a d	rson	than is both or/trust	n an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
		(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(20) Margaret Sul	livan 1.00									
1mr	mediate Past Chair		X						0	0	0
	l) Todd Tallman	1.00	x		x				0	0	0
(22		r									
	rector	1.00	x						0	0	0
(23	3) Arin Whitman	1.00									
Dii	rector	0.00	X						0	0	0
			L								
				i		7	7	t	Cor	V	
				\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \)				OOP	' '	
1b	Subtotal										
c d	Total from continuation should follow the continuation should be s							>			
2	Total number of individuals (in reportable compensation from	ncluding but not	limit					abo	ve) who received more that	an \$100,000 of	
3	Did the organization list any femployee on line 1a? If "Yes,										Yes No
4	For any individual listed on lin organization and related orga	ne 1a, is the sum inizations greate	of r er tha	epor ın \$1	table 50,0	e co 000?	mpei ' <i>If "</i> \	nsati	ion and other compensation	on from the	4
5	Did any person listed on line for services rendered to the control of the control	organization? If '	crue	com	npen	satio	on fro				
Sect 1	ion B. Independent Contrac Complete this table for your fi		oens	ated	linde	eper	ndent	con	ntractors that received mor	re than \$100.000 of	
	compensation from the organ								ndar year ending with or w		year. (C) Compensation
	Name and	d bùsîness address							Descrip	tiòn'of services	Compensation
2	Total number of independent received more than \$100,000	contractors (inc	ludir on fro	ng bu	it no	t lim gan	ited t	to th	ose listed above) who		

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public Inspection

Big Brothers-Big Sisters of Central Employer identification number Name of the organization Mass/Metrowest, Inc. 04-2317926 Part I **Reason for Public Charity Status.** (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 X described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III, Type functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (ii) EIN (iii) Type of organization (iv) Is the organization (i) Name of supported (v) Amount of monetary (vi) Amount of listed in your governing organization (described on lines 1-10 support (see other support (see above (see instructions)) document? instructions) instructions) Yes Νo (A) (B)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990) 2021

(C)

(D)

(E)

Total

m 990) 2021 Big Brothers-Big Sisters of Central04-2317926
Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Schedule A (Form 990) 2021 Page 2 Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under

	Part III. If the organizatio	n fails to qualif	y under the tes	ts listed belo	ow, please comp	olete Part III.)	
	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	823,883	863,866		829,386	988,630	3,505,765
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	823,883	863,866		829,386	988,630	3,505,765
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						70,224
6	Public support. Subtract line 5 from line 4						3,435,541
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	823,883	863,866		829,386	988,630	3,505,765
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	71	11,698	201	82,308	-31,410	62,667
9	Net income from unrelated business activities, whether or not the business is regularly carried on	JIIC	111		J y 107, 322		107,322
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						3,675,754
12	Gross receipts from related activities, etc	. (see instructions)	<u> </u>			12	268,675
13	First 5 years. If the Form 990 is for the co			th, or fifth tax ye	ear as a section 501	(c)(3)	
	organization, check this box and stop he	•		•			
Sec	tion C. Computation of Public S	Support Perce	ntage				
14	Public support percentage for 2021 (line	6, column (f) divide	ed by line 11, colun	nn (f))		14	93.46%
15		nedule A, Part II, Iir	ne 14			15	99.55%
16a	33 1/3% support test—2021. If the orga	nization did not ch	eck the box on line	e 13, and line 14	l is 33 1/3% or more	e, check this	
	box and stop here. The organization qua	•					► <u>X</u>
b	33 1/3% support test—2020. If the orga				ne 15 is 33 1/3% or	more, check	
	this box and stop here. The organization						🕨 🔲
17a	10%-facts-and-circumstances test—2	-					
	10% or more, and if the organization mee						
	Part VI how the organization meets the fa	icts-and-circumsta	nces test. The org	anization qualiti	es as a publicly sup	ported	. □
L	organization						▶ ⊔
b	10%-facts-and-circumstances test—2	=					
	15 is 10% or more, and if the organization in Part VI how the organization meets the				=	•	
	organization						>
18	Private foundation. If the organization dinstructions						▶ □
	instructions						

Big Brothers-Big Sisters of Central04-2317926

Page 3

Schedule A (Form 990) 2021

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees	(4) = 0 17	(3) 2010	(0) =0.10	(0) =0=0	(6) 2021	(1) 1010.
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	tion B. Total Support	1173					
	ndar year (or fiscal year beginning in)	(a) 201	(b) 2018	(0) 2010	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	(4) 23 17		(0) 20	72020	(0) 2021	(i) i otai
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the o	rganization's first,	, second, third, fou	ırth, or fifth tax yea	ar as a section 50°	1(c)(3)	
	organization, check this box and stop he			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	>
Sec	tion C. Computation of Public S					1 1	
15	Public support percentage for 2021 (line 8						%
16	Public support percentage from 2020 Sch					16	<u>%</u>
	tion D. Computation of Investm			10 a ali ima a (f))		17	0/
17 12 เ	Investment income percentage for 2021 (nvestment income percentage from 2020 S					10	<u>%</u> %
	33 1/3% support tests—2021. If the org				is more than 33		70
. Ja	17 is not more than 33 1/3%, check this b						▶ □
b	33 1/3% support tests—2020. If the org.	-	-			-	
-	line 18 is not more than 33 1/3%, check the						
20	Private foundation. If the organization d	=	_	· · · · · · · · · · · · · · · · · · ·		-	

Schedule A (Form 990) 2021

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?_If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used e clusively for section 170(c)(2)(B)
- **5a** Did the organization add, substitute, or answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? С
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
3a		
Ja		
3b		
0 -		
3c		
4a		
4b		
4c		
5a		
Eh		
5b		
5c		
_		
6		
7		
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_		
8		
02		
9a		
9b		
9c		e
30		
10a		
	(Form 9	

Schedule A (Form 990) 2021

Big Brothers-Big Sisters of Central04-2317926

Page 5

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		l	
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and		l	
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,			
	provide detail in Part VI.	11c		
Sect	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,		l	
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)		l	
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported		l	
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the		l	
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part		l	
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,		l	
	supervised, or controlled the supporting organization.	2		
Sect	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		l	
	or management of the supporting organization was vested in the same persons that controlled or managed		l	
	the supported organization(s).	1		
Sect	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		l	
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax		l	
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		l	
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		l	
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how		l	
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have		l	
	a significant voice in the organization's investment policies and in directing the use of the organization's		l	
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's		l	
	supported organizations played in this regard.	3	<u> </u>	
Sect	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	ons).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	nstructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		l	
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify		l	
	those supported organizations and explain how these activities directly furthered their exempt purposes,		l	
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's		l	
	involvement, one or more of the organization's supported organization(s) would have been engaged in? If		l	
	"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would			
	have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		l	
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a	<u> </u>	
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	l	1

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Big Brothers-Big Sisters of Central04-2317926

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Schedule A (Form 990) 2021

Part V Type III Non-Functionally Integra	ted 509(a)(3) Supporting Organ	nizations	
1 Check here if the organization satisfied the Integral). See
instructions. All other Type III non-functionally in	tegrated supporting organizations must co	omplete Sections A through	n E.
Section A – Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for pr	oduction or collection		
of gross income or for management, conservation, o	r maintenance of		
property held for production of income (see instruction	ons) 6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 fro	m line 4) 8		
Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use as	ssets (see		
instructions for short tax year or assets held for part	of year):		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors			
(explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-u	ise assets 2		
3 Subtract line 2 from line 1d.	3-		
4 Cash deemed held for exempt use. Enter 0.015 of lissee instructions).	e 3 (for greater amount,) V	
5 Net value of non-exempt-use assets (subtract line 4	from line 3) 5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C – Distributable Amount	10		Current Year
Adjusted net income for prior year (from Section A, li	ne 8, column A)		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section E			
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, u			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's		e III supporting organizatio	n

Schedule A (Form 990) 2021

(see instructions).

Schedule A (Form 990) 2021

Big Brothers-Big Sisters of Central04-2317926

Page **7**

Par	t V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organ	izations (continued)	
Sect	ion D – Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purp	ooses		
2				
3	Administrative expenses paid to accomplish exempt purposes of su	oported organizations		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required—provide of	details in Part VI)		
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the organ	ization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2021 from Section C, line 6			
10	Line 8 amount divided by line 9 amount		T	
Sect	tion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required–explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
	From 2016			
	From 2017			
	From 2018			
	From 2019			
	From 2020			
	Total of lines 3a through 3e			
	Applied to underdistributions of prior years		J	
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2021 Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j and 4c.			
8	Breakdown of line 7:			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			
	Excess from 2020			
	Excess from 2021			

Schedule A (Form 990) 2021

Schedule A (For	m 990) 2021	Biq	Brothers	s-Big S	Sisters	of	Centra	104-2317	926	Page 8
Part VI	Supplemental III, line 12; Par B, lines 1 and 3 3a, and 3b; Pa lines 2, 5, and	I Information t IV, Section 2; Part IV, S rt V, line 1;	on. Provide the A, lines 1, 2 Section C, line Part V, Section	e explana , 3b, 3c, 4 e 1; Part I\ on B, line	ations requir b, 4c, 5a, 6 V, Section D 1e; Part V,	red by 5, 9a, 9 0, lines Sectio	Part II, lind b, 9c, 11a s 2 and 3; on D, lines	e 10; Part II, , 11b, and 1 Part IV, Sect 5, 6, and 8;	line 17a or 1c; Part IV, ion E, lines and Part V,	Section 1c, 2a, 2b
			11:	L						
				nt						
			Clie	116	V		J y			
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Schedule B (Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

Big Brothers-Big Sisters of Central Mass/Metrowest, Inc.

Employer identification number

04-2317926

Organization type (check one): Filers of: Section: Form 990 or 990-EZ **X** 501(c)(**3**) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990that received, during the year, contributions or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

Schedule B (Form 990) (2021)

		Page	e 1 of 2
		04	-2317926
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Part I		
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization Employer identification number Big Brothers-Big Sisters of Central Mass/Metrowest, Inc. 04-2317926 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 Aggregate value of grants from (during year) 3 Aggregate value at end of year _____ 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a b Total acreage restricted by conservation easement 2b c Number of conservation easements on 2c d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Schedule D (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): Public exhibition Loan or exchange program а b Scholarly research Other Preservation for future generations С Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part 4 XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No Part IV **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No **b** If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1c 1d d Additions during the year e Distributions during the year 1e 1f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No **b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Part V **Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (d) Three years back (e) Four years back 29,701 20, 958 , 601 1a Beginning of year balance **b** Contributions 20,000 c Net investment earnings, gains, and -4,3519,100 958 **d** Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses 25,350 29,701 20,601 20,958 g End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶% **b** Permanent endowment **▶ 100.00** % c Term endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by: (i) Unrelated organizations 3a(i) (ii) Related organizations X 3a(ii) **b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds. Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated (d) Book value (investment) (other) depreciation 1a Land 60,150 34,218 25,932 **b** Buildings c Leasehold improvements 3,552 1,066

103,239

130,237

2,486

1,284

104,523

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B), line 10c.)

Schedule D (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926

Part VII	Investments – Other Securities.			
	Complete if the organization answered "Yes" o		line 11b. See Form 99	00, Part X, line 12.
	(a) Description of security or category	(b) Book value	(c) Method o	
-	(including name of security)		Cost or end-of-year	ar market value
(1) Financial	derivatives			
	eld equity interests		_	
(3) Other G	reater Worcester Community Fd	126,635	Market	
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)	126,635		
Part VIII	Investments – Program Related.			
	Complete if the organization answered "Yes" o	n Form 990, Part IV,	line 11c. See Form 99	0, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method o	f valuation:
			Cost or end-of-year	ar market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)			JY	
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 13.) >			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" o	n Form 990, Part IV,	line 11d. See Form 99	00, Part X, line 15.
	(a) Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 15.)		>	
Part X	Other Liabilities.			
	Complete if the organization answered "Yes" o	n Form 990, Part IV,	line 11e or 11f. See F	orm 990, Part X,
	line 25.			·
1.	(a) Description of liability			(b) Book value
(1) Federal	income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 25.)		L	
	uncertain tax positions. In Part XIII, provide the text of the for	otnote to the organization's	s financial statements that re	enorts the
-	liability for uncertain tax positions under FASB ASC 740. Che	-		
organization 3			Samoto nao boon provided i	

200000000000	irt XI Reconciliation of Revenue per Audited Financial St	stements With Re	venue ner Return	
ГС	Complete if the organization answered "Yes" on Form		•	
1	Total revenue, gains, and other support per audited financial statements	000,1 41111, 11110 12	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
	Add lines 2a through 2d			
3	Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	 I I	3	
	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	Other (Describe in Part XIII.)			
	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pa	rt XII Reconciliation of Expenses per Audited Financial S			
	Complete if the organization answered "Yes" on Form	990, Part IV, line 12	2a.	
			1	
	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
	Donated services and use of facilities			
	Prior year adjustments Other losses	0-		
	Other (Describe in Part XIII.)			
	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
	Investment expenses not included on Form 990. Part VIII. line 7b	4a		
b	Other (Describe in Part XIII.)			
		, (4b)		
С	Add lines 4a and 4b	JUD y	4c	
с 5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.	JUD y	4c 5	
с 5 Р а	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information.	yopy	5	
5 Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.) Part IV, lines 1b and 2b;	Part V, line 4; Part X, line	
c 5 Pa Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;	Part IV, lines 1b and 2b;	Part V, line 4; Part X, line	
Pa Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information.	Part IV, lines 1b and 2b; rovide any additional info	Part V, line 4; Part X, line rmation.	
Pa Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present the supplemental Information.	Part IV, lines 1b and 2b; rovide any additional info	Part V, line 4; Part X, line rmation.	1. The
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information. The endowment is managed by the Greater	Part IV, lines 1b and 2b; rovide any additional information Worcester Co	Part V, line 4; Part X, line rmation.	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information.	Part IV, lines 1b and 2b; rovide any additional information Worcester Co	Part V, line 4; Part X, line rmation.	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information. The endowment is managed by the Greater	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
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Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
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Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	
Pa Provi P; Pa Pa	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Int XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Int XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to present XIII — Supplemental Financial Information The endowment is managed by the Greater orpus of the endowment will remain rest	Part IV, lines 1b and 2b; rovide any additional information Worcester Control of the control of	Part V, line 4; Part X, line rmation. ommunity Foundation erpetuity. Earnings	

Schedule D (Form 990) 2021	Big Bi	rothers	s-Big S	Sisters	οf	Central04-2317926	Page 5
Part XIII	Suppleme	ental Inforn	nation (co	ntinued)			Centra104-2317926	
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			VI		11 1		UDV	
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SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information. Big Brothers-Big Sisters of Central

Employer identification number

Name of the organization Mass/Metrowest, Inc. 04-2317926 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants b Phone solicitations Special fundraising events d In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fund-(v) Amount paid to (vi) Amount paid to raiser have (i) Name and address of individual (iv) Gross receipts (or retained by) (or retained by) custody or (ii) Activity or entity (fundraiser) from activity fundraiser listed in organization control of contributions' col. (i) Yes No 1 3 6 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926 Page 2

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5.000.

en		,	(a) Event #1 Rodman Ride (event type)	(b) Event #2 Golf Event (event type)	(c) Other events 1 (total number)	(d) Total events (add col. (a) through col. (c))					
Revenue	1	Gross receipts	127,122	75,553	61,150	263,825					
		Less: Contributions Gross income (line 1 minus line 2)	127,122	75,553	61,150	263,825					
	4	Cash prizes									
	5	Noncash prizes									
sesu	6	Rent/facility costs									
Direct Expenses	7	Food and beverages .									
Direc	8	Entertainment	Entertainment								
	9	Other direct expenses	11,624	14,527							
	11	Net income summary. Su	Add lines 4 through 9 in column obtract line 10 from line 3, column obtract if the column of the second of of the sec	d) Form 990	Part V line 19, or re	14,527 249,298					
_	ai t		orm 990-EZ, line 6a.		Talviv, line 19, or re						
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))					
Re	1	Gross revenue									
ses	2	Cash prizes									
Direct Expenses	3	Noncash prizes									
Direct	4	Rent/facility costs									
	5	Other direct expenses									
	6	Volunteer labor	Yes % No	Yes % % No	Yes % No						
	7	Direct expense summary	. Add lines 2 through 5 in column	(d)	>						
	8	Net gaming income sumr	mary. Subtract line 7 from line 1, c	column (d)	>						
	9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? b If "No," explain:										
		ere any of the organization Yes," explain:	's gaming licenses revoked, susp	ended, or terminated during the ta	x year?	Yes No					

sche	edule G (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926				Page	∋ 3
1	Does the organization conduct gaming activities with nonmembers?			Yes		No
2	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity					
	formed to administer charitable gaming?			Yes		No
3	Indicate the percentage of gaming activity conducted in:					
а	The organization's facility	13a			•	%
b	An outside facility	13b				%
4	Enter the name and address of the person who prepares the organization's gaming/special events books and					
	records:					
	Name ▶					
	Address ▶					
5a	Does the organization have a contract with a third party from whom the organization receives gaming					
	revenue?			Yes		No
b						
	amount of gaming revenue retained by the third party ▶ \$					
С						
	Name ▶					
	Address ▶					
6	Gaming manager information:					
	Name ▶					
	Cliont Conv					
	Gaming manager compensation > \$ Client Copy					
	Onone Oopy					
	Description of services provided ▶					
	Director/officer Employee Independent contractor					
7	Mandatary diatributiona					
17	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to					
а	5 51			Vaa		N ₀
L	retain the state gaming license?			Yes	Ш	No
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or					
D۵	spent in the organization's own exempt activities during the tax year ▶ \$ art IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns	(iii) an	d (v). aı	nd	_
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional				IG	
	See instructions.	11101111	atio			
						_
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SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization Big Brothers-Big Sisters of Central Mass/Metrowest, Inc.

Employer identification number 04-2317926

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990
An officer of the organization reviews the tax return prior to filing.
Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy
Board members receive the policy annually and are asked to sign off on it
including describing any potential conflicts of interest. The executive
director monitors the signed conflicts of interest statements and review
potential conflicts with the board, as needed.
Form 990, Part VI, Line 15a - Compensation Process for Top Official
The chair of the board, in conjunction with the executive committee,
determine compensation recommendation for the executive director, with
board of directors approval.
Form 990, Part VI, Line 15b - Compensation Process for Officers
The executive director/CEO, in conjunction with the finance committee,
determine compensation recommendations for key employees (leadership team
members, typically).
Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation
The organization makes its governing documents, conflict of interest
policy, and financial statements available to the public upon request.
Form 990, Part XII, Line 2c - Change in Financial Review Process
The board of directors are responsible for the oversight of the audit and

Schedul Name of	le O (I	orm 99	90) 202	21										1	Employ	ar identific	ation n	Page 2
									Employer identification number 04–2317926									
										Thi	s p	roce	ss	has	not	chan	ged	during
the	re	por	tin	g pei	riod	ι.			 									
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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

Big Brothers-Big Sisters of Central

Mass/Metrowest, Inc.

Employer identification number

OMB No. 1545-0047

Open to Public

Inspection

04-2317926

(a) Name, address, and EIN (if applicable) of disregarded entity (b) Primary activity Legal domicile (state or foreign country) (1) (2) (4) Cleant Copy	(f) Direct controlling
(3)	entity
(3)	
Client Copy	
(5)	
Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, to one or more related tax-exempt organizations during the tax year.	ecause it had
(a) Name, address, and EIN of related organization (b) Primary activity (c) Legal domicile (state or foreign country) (d) Exempt Code section Public charity status (if section 501(c)(3)) Pirect controlling entity	Section 512(b)(13) controlled entity? Yes No
(1) John Andre Mazie Memorial 18 Chestnut Street, Suite 340 23-2912197 Worcester MA 01608 Mentoring MA 501c3 7 N/A	X

(2)

(3)

(4)

(5)

Page	•
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Schedule R (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926 Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. (h) (i) (c) (e) (g) (j) (k) Predominant Share of end-of-Code V-UBI Name, address, and EIN of Primary activity Legal Direct controlling Share of total Dispro-General or Percentage income (related, related organization ownership entity income year assets domicile portionate amount in box 20 managing unrelated. (state o alloc.? of Schedule K-1 partner? excluded from foreign (Form 1065) tax under sections 512-514) country) Yes No Yes No (1) (2) (3) Client Copy (4) Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV (g) (h) (i) Section Name, address, and EIN of related organization Legal domicile Direct controlling Type of entity Share of total Primary activity Share of Percentage 512(b)(13) end-of-year assets ownership entity (C corp, S corp, income (state or controlled or trust) foreign country) entity? Yes No (2) (3) (4)

Schedule R (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?									
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a 1b		X			
b Gift, grant, or capital contribution to related organization(s)									
c Gift, grant, or capital contribution from related organization(s)									
d Loans or loan guarantees to or for related organization(s)									
e Loans or loan guarantees by related organization(s)				1e	X				
f Dividends from related organization(s)				. 1f		X			
g Sale of assets to related organization(s)									
h Purchase of assets from related organization(s)				1h		X			
i Exchange of assets with related organization(s)				1i		Х			
j Lease of facilities, equipment, or other assets to related organization(s)				1j		X			
k Lease of facilities, equipment, or other assets from related organization(s)				1k		X			
I Performance of services or membership or fundraising solicitations for related organization(s)				11		X			
m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) o Sharing of paid employees with related organization(s)				1m		X			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization (s)		\		1n		X			
Sharing of paid employees with related organization(s)	UUU	V		10	X				
p Reimbursement paid to related organization(s) for expenses				1р		X			
q Reimbursement paid by related organization(s) for expenses				1q		X			
r Other transfer of cash or property to related organization(s)				1r		X			
s Other transfer of cash or property from related organization(s)				1s		X			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including covere	ed relationships and trans	action thresholds.						
(a)	(b)	(c)	(d)						
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining am	nount invo	lved				
	type (a o)								
(1) John Andrew Mazie Memorial	d	35,627	FMV						
(2) John Andrew Mazie Memorial	0	25,914	FMV						
(3)									
(4)									
(5)									
(6)									

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

g ,				• • • • • • • • • • • • • • • • • • • •	- p								
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	j) eral or aging ner?	(k) Percentage ownership
		country)	sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)	Cli	6	nt		(ygg							
(5)						<i>y</i>							
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													

Schedule R (Form 990) 2021 Big Brothers-Big Sisters of Central04-2317926	Page 5
Part VII	Supplemental Information. Provide additional information for responses to questions on Schedule R. See instructions.	
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Form **4562**

Department of the Treasury Internal Revenue Service

Depreciation and Amortization

(Including Information on Listed Property)

► Attach to your tax return.

► Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172

Attachment Sequence No. 179

Name(s) shown on return

Big Brothers-Big Sisters of Central Mass/Metrowest, Inc.

Identifying number 04-2317926

Business or activity to which this form relates Indirect Depreciation **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1,050,000 1 Maximum amount (see instructions) 2 Total cost of section 179 property placed in service (see instructions) 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,620,000 3 3 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions ... 5 6 (a) Description of property (b) Cost (business use only) Listed property. Enter the amount from line 29 7 8 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 9 Carryover of disallowed deduction from line 13 of your 2020 Form 4562 10 10 Business income limitation. Enter the smaller of business income (not less than zero) or line 5. See instructions 11 11 12 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 13 Carryover of disallowed deduction to 2022. Add lines 9 and 10, less line 12 Note: Don't use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Don't include listed property. See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year. See instructions Property subject to section 168(f)(1) elec 15 5,426 Other depreciation (including ACRS) 16 MACRS Depreciation (Don't include listed property. See instructions. Section A MACRS deductions for assets placed in service in tax years beginning before 2021 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2021 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery (a) Classification of property (business/investment use (e) Convention (f) Method (g) Depreciation deduction placed in only-see instructions) 19a 3-year property b 5-year property 7-year property 10-year property 15-year property 20-year property 25-year property 25 yrs. S/I MM S/L Residential rental 27.5 yrs. property 27.5 yrs. MM S/L MM S/L Nonresidential real 39 yrs. property MM S/L Section C—Assets Placed in Service During 2021 Tax Year Using the Alternative Depreciation System 20a Class life S/I 12-year b S/L 12 yrs. 30-year 30 yrs. MM S/L 40-year MM S/L 40 yrs. Part IV **Summary** (See instructions.) Listed property. Enter amount from line 28 21 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter 5,426 here and on the appropriate lines of your return. Partnerships and S corporations—see instructions For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs 23